

would improve in the construction of the building, and which cannot be done without great expense that the institution was as well managed as it could be. Great improvement was made during the 4 years I was familiar with it.

Ques. During your connection with the board of trustees did you have occasion to look carefully after the books and financial management of the institution.

Ans. I did. I always felt it was most excellently managed in that respect.

By Mr. Lall.

Ques. At the time you were appointed on the visiting committee you never had had any experience in the management of hospitals.

Ans. None at all.

Ques. Had had no experience as a physician at all.

Ans. No sir.

Ques. You were appointed on the visiting committee to look over this hospital and see if you could suggest any improvements in it. Ans. Yes sir